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Q&A

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Exam : **PMP PMBOK 7**

Title : Project Management Professional (PMBOK 6 and 7)

Version : DEMO

1.Five agile teams working together on a product recently performed release planning. Midway through the project, each team showed that their progress was on track. When all of the teams integrated at the product level, many integration issues were observed. The overall product release progress declined with predictions showing the committed content will not be able to be accomplished.
What should the project manager have done differently?
A. Performed a Scrum of Scrums on a regular basis to help the teams remove impediments
B. Formed a separate quality assurance team to test all items coming from each team at the end of each sprint
C. Arranged an online session on the integration concept and suggested tools to the teams
D. Ensured frequent and continuous integration of work to obtain early feedback and continuous learning
Answer: D

2.In a newly formed project team, one experienced team member is overwhelmed by the complexity of the tasks and is not happy with the project team.
What should the project manager do?
A. Explain that the tasks are unavoidable and ask the team member to find a solution to overcome the challenges
B. Set up team-building activities with the project team members to reduce tension
C. Ask the team member to enter this potential schedule delay in the risk register
D. Actively listen to the team member and identify ways to support their needs in completing the tasks
Answer: D

3.An experienced project manager is managing a multi-million dollar agile project. The project manager communicates the ground rules to the team, but after 12 iterations, the project manager starts noticing that some team members are not following the ground rules.
What should the project manager do first to ensure team adherence to the ground rules?
A. Ask the functional manager to replace team members not following the ground rules.
B. Schedule a meeting with the project team to reinforce the ground rules.
C. Notify the project sponsor about this behavior and ask the sponsor to take disciplinary action.
D. Contact human resources to request a written warning letter be sent to team members not following the ground rules.
Answer: B

4.A project manager has team members around the world in many different time zones. Project work frequently stalls because people in one office need to wait until another office is awake to have questions answered.
What should the project manager have done to avoid this?
A. Ensured that the project would be the highest priority for all team members
B. Planned and scheduled tasks and work packages to overcome geographical and time zone challenges
C. Learned more about how each team member prefers to communicate before assigning project work
D. Used communication tools, such as video conferencing, so different offices could communicate
Answer: B

5.An agile team member received certification on a new tool; however, this team member is complaining that the rest of the team is not using the tool due to lack of knowledge.
How should the servant leader apply emotional intelligence to leverage this situation to benefit the project?
A. Request budget to reward the team member so others will be motivated to obtain the same certification.
B. Promote the team member to product owner to leverage the new knowledge with the clients.
C. Ask the team member to use their recently acquired knowledge to develop and provide training to the team.
D. Provide an incentive to team members who begin using the new tool on this project.
Answer: C